



**SHUHADA ORGANIZATION**  
**WORKING FOR A BETTER TOMORROW**

# 2024

# ANNUAL REPORT



# Book's Identification

<b>Book Title</b>	<b>Shuhada Organization Annual Report 2024</b>
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Compiled & Developed by	Mohammad Hadi Arefi
Facts & Figures Checked by	Mohammad Essa Batureyan and Maisam Waseem
Edited by	Mohammad Hadi Arefi
Designed by	Mohammad Khalil Nawid
Approved by	Mohammad Essa Batureyan
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# List of Acronyms

ANC	<b>Antenatal Care</b>
ACBAR	<b>Agency Coordination Body for Afghan Relief</b>
AHF	<b>Afghanistan Humanitarian Fund</b>
BHC	<b>Basic Health Center</b>
BC	<b>Blood Distribution</b>
BCI	<b>BareFoot College International</b>
CDC	<b>Community Development Center</b>
Del	<b>Delivery</b>
DFID	<b>Department for International Development</b>
ECG	<b>Electrocardiogram</b>
FP	<b>Family Planning</b>
F	<b>Female</b>
GU	<b>Gawharshad University</b>
G-T	<b>Grand Total</b>
GBV	<b>Gender Based Violence</b>
GMP	<b>Growth Monitoring Promotion</b>
HCS	<b>Help Committee Schaffhasen</b>
HE	<b>Health Education</b>
HSC	<b>Health Sub Center</b>
ICU	<b>Intensive Care Unit</b>
ICT	<b>Information and Communication Technology</b>
IPD	<b>Inward Patient Department</b>
Indi	<b>Individual</b>
INGO	<b>International Non Governmental Organization</b>

# List of Acronyms

JDH	<b>Jaghor District Hospital</b>
Lab	<b>Laboratory</b>
M & E	<b>Monitoring &amp; Evaluation</b>
Mi.sur	<b>Minor Surgery</b>
M.sur	<b>Major Surgery</b>
M	<b>Male</b>
Mal	<b>Malnutrition</b>
NGO	<b>Non-governmental Organization</b>
NICU	<b>Neonatal Intensive Care Unit</b>
NCG	<b>Nordic Consultancy Group</b>
OPD	<b>Outward Patient Department</b>
OCHA	<b>United nation's Office for Coordination of Humanitarian Affairs</b>
PNC	<b>Post Natal Care</b>
PVC	<b>Polyvinyl Chloride</b>
SO	<b>Shuhada Organization</b>
S-T	<b>Sub-Total</b>
U.S	<b>Ultrasound</b>
U.S.	<b>United States</b>
UNFPA	<b>United Nation Fund for Population Activity</b>
Vac	<b>Vaccination</b>
VD	<b>Vaginal Delivery</b>
JDH	<b>Jaghor District Hospital</b>
Lab	<b>Laboratory</b>
M & E	<b>Monitoring &amp; Evaluation</b>

# Foreword to Annual Report 2024



**Mr. Essa Batureyan**  
General Executive Director

It is with great honor and pride that I present the Shuhada Organization's (SO) Annual Report for 2024. The fiscal year 2024 was a year of both remarkable achievements and significant challenges. Despite these hardships, the Shuhada Organization remained steadfast in its mission, delivering high-quality assistance to those in dire need across various sectors. This report offers a comprehensive overview of SO's operations throughout the year, detailing the allocation of funds and the support provided to vulnerable populations in different parts of Afghanistan.

SO not only successfully implemented its planned projects but also extended emergency humanitarian aid to countless Afghan families. As in previous years, SO remained deeply committed to making a meaningful impact in key areas of humanitarian and development intervention.

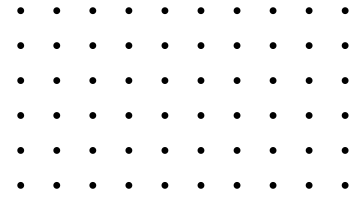
As an active member of Afghan civil society, SO seized every opportunity to promote its vision of equity and justice through broader organizational networks, enhancing its capacity to address the needs of local communities. I would like to express my sincere gratitude to SO's donors and partners for their unwavering support and trust, particularly in light of the recent challenges. In particular, we extend our heartfelt appreciation to the Help Committee Schaffhausen (HCS), Committee Arghosha Faraway School (CAFS), Partner Relief and Development, and Focus Women Foundation (FWF). I also extend my deepest thanks to SO's management team, board members, and dedicated field personnel for their invaluable contributions to our initiatives on the ground.

The humanitarian crises facing the Afghan people are profound and demand our collective commitment and sustained assistance, especially from our donor community. With your continued partnership, SO has been able to provide vital humanitarian aid, navigating the obstacles that emerged this year. The principles of cooperation and adherence to our core values remain essential to SO's mission. The Shuhada Organization is resolutely committed to realizing the vision, objectives, and goals outlined in its strategic plans. We will continue to keep our esteemed donors informed of our successes, the challenges we face, and the gaps that require further attention.

I hope you find this report both informative and engaging, offering a deeper understanding of the work carried out by our organization. More importantly, I hope it conveys the gravity of the challenges we face daily in assisting those in need and reinforces our sense of accountability to our donors and beneficiaries — who remain at the heart of our purpose.



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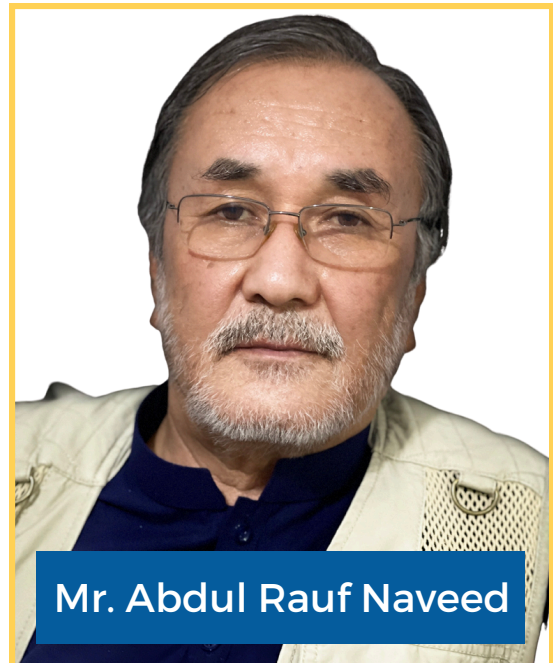
# Who we are?

**Name:** Shuhada Organization (SO)

**Established in:** 1989

**Founders:** Dr. Sima Samar and Mr. Abdul Rauf Naveed

Shuhada organization is a non-profit and independent civil society organization. The organization is committed to the welfare and advancement of Afghan citizens, with a particular emphasis on the empowerment of women and children.



## Vision

The SO vision is to strive to see an aware, prosperous and healthy society in Afghanistan through providing high-quality services in line with the principles of democracy, rule of law, social justice, peace, and non-discrimination.

## Mission

Provision of good quality services in Women Economic Empowerment, Human Rights (Women Rights, Child Rights, and Gender), Capacity Building, Democracy and Governance, Child Protection/Orphanages, Education, Humanitarian Aid, and Health sectors. To this end, SO has a common slogan which says “Working for a Better Tomorrow”

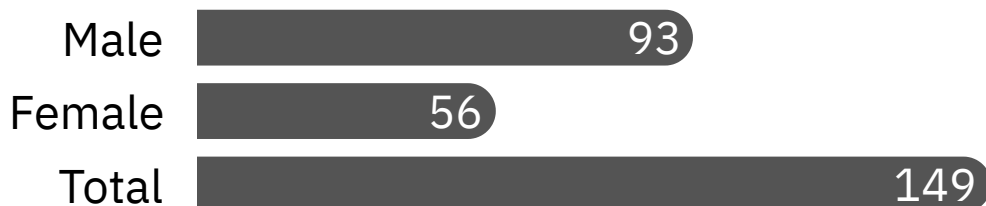
## Values

- Transparency
- Accountability
- Gender Sensitivity
- Professionalism
- Excellence

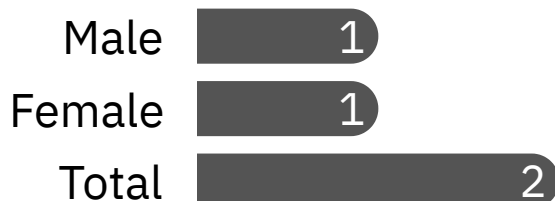
## Functional Depts.

- Program Department
- Administrative Department
- Finance Department
- M&E Department
- ICT Department
- Provincial Offices

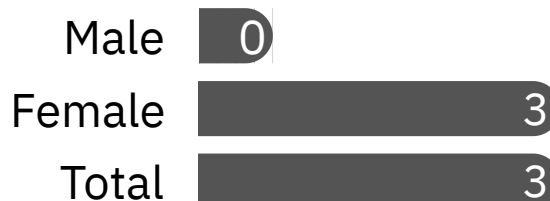
## Staff



## Intern

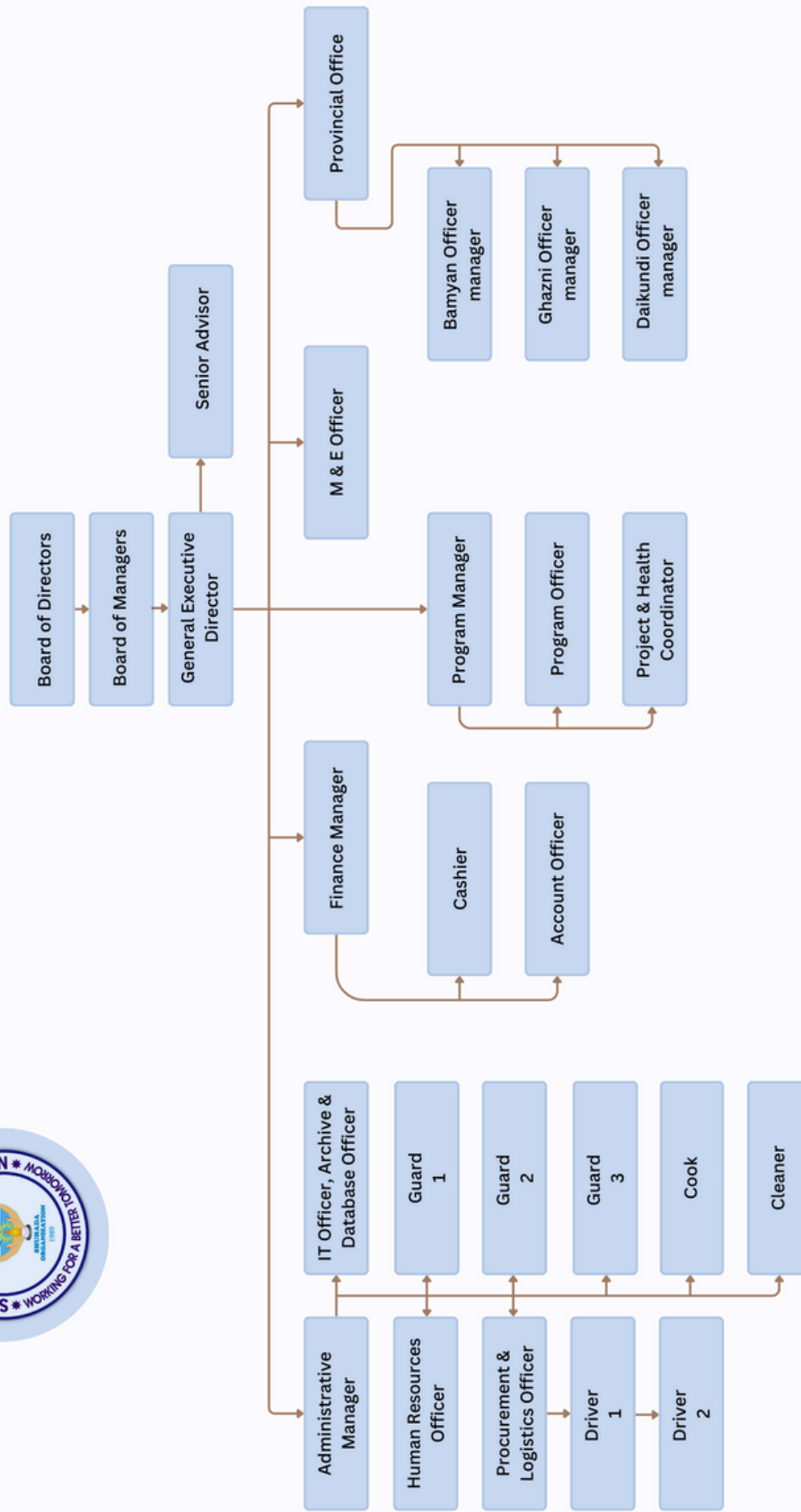


## Volunteer

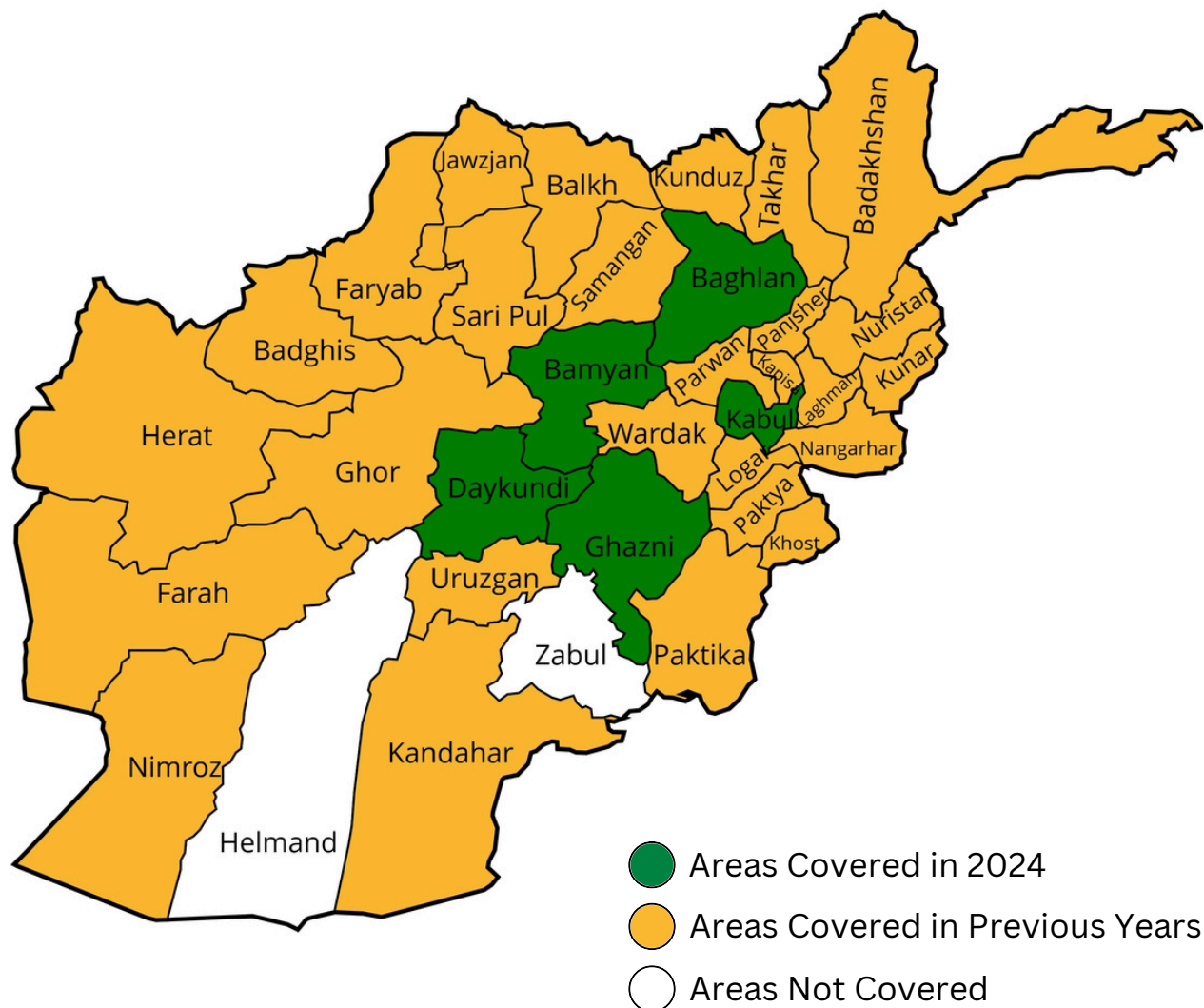




## SHUHADA ORGANIZATION ORGANIGRAM; MAIN OFFICE - KABUL

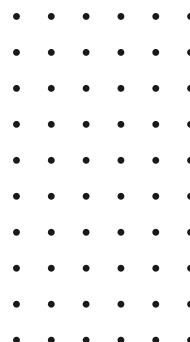


## SO Geographical Coverage



## Thematic Areas

- ✓ Health
- ✓ Child Protection/Orphanages
- ✓ Women Economic Empowerment
- ✓ Capacity Building
- ✓ Education
- ✓ Humanitarian Aid



## SO Achievements

### Project Beneficiaries since the establishment



### Project Beneficiaries in 2024



### Projects in 2024





# Health



“ —

Since its inception, the organization (SO) has provided health services to over 6 million individuals. In 2024 alone, 275,998 people (162,613 females and 113,385 males) received health services from the organization.

— ”

# Health

Afghanistan has been a battleground for both domestic and foreign forces for many years, with women and children in rural areas facing the greatest risks due to extremely challenging living conditions. Over the past two decades, Afghanistan has made significant progress in expanding access to healthcare services and improving several health indicators. According to Article 52 of the 2004 Afghan Constitution, "The state shall provide free preventative healthcare and treatment of diseases, as well as medical facilities to all citizens by the provisions of the law."

For over three decades, the Shuhada Organization (SO) has been assisting Afghans in need, particularly in healthcare. In 1993, SO established its first hospital in the Jaghori district of Ghazni province and has since expanded its health services to other underserved areas by building hospitals and clinics. Since its inception, the organization has provided health services to over 6 million individuals. In 2024 alone, 275,998 people (162,613 females and 113,385 males) received health services from the organization.

Detailed projects from 2024 include the following:



## 1 Shuhada District Hospital Jaghori

The Shuhada District Hospital in Jaghori, located in Sang-e-Masha (the district center), has been operated by SO since 1993. The hospital offers a wide range of healthcare services and is available 24/7 to residents of Jaghori and nearby districts, including Malistan, Nahor, Qarabagh, Gelan, as well as the Zabul and Orazgan provinces. Jaghori district is bordered by Nahor, Qara Bagh, Moqoor, Gelan, and Malistan districts of Ghazni province, along with the Arghandab district of Zabul province to the southwest. Situated in the highlands on the southern fringes of the Hazarajat region, it covers an area of 1,855 km<sup>2</sup> in the upper Arghandab valley.

The hospital is located 127.7 km from the center of Ghazni province and 274.1 km from Kabul. It features both inpatient and outpatient departments, including an operating theater, delivery room, X-ray room, emergency room, diagnostic laboratory, dressing room, ultrasound machine, vaccination services, family planning, and a neonatal intensive care unit (NICU). The facility also includes a blood bank, electrocardiogram (ECG) services, and nurse training capabilities. Additionally, it has a health education and outreach department that frequently conducts health-related information sessions for patients throughout 2024.





## Impact report of Shuhada DH in the Jaghori district

A patient had been experiencing abdominal pain and distension for three years and had sought treatment at various health centers without relief. Ultimately, she visited Shuhada Hospital - Jaghori. After undergoing physical and diagnostic examinations, a large pelvic abdominal mass was discovered, and she was prepared for surgery.

During the operation, a serous cystadenoma originating from the left adnexa was identified and successfully removed. Notably, the mass weighed 3.5 kilograms.

Fortunately, the patient tolerated the surgery and anesthesia well, and she is currently in stable condition, having been transferred to the recovery room.

**Surgeon:** Dr. Atiqullah Anwarzai, General Surgeon

**Assistants:**

1. Dr. Malika Yadgar, Specialist in Obstetrics and Gynecology
2. Mohammad Elias Sareer
3. Somayeh Mohibi

**Anesthesia Team:** Dr. Rahmatullah Zahed



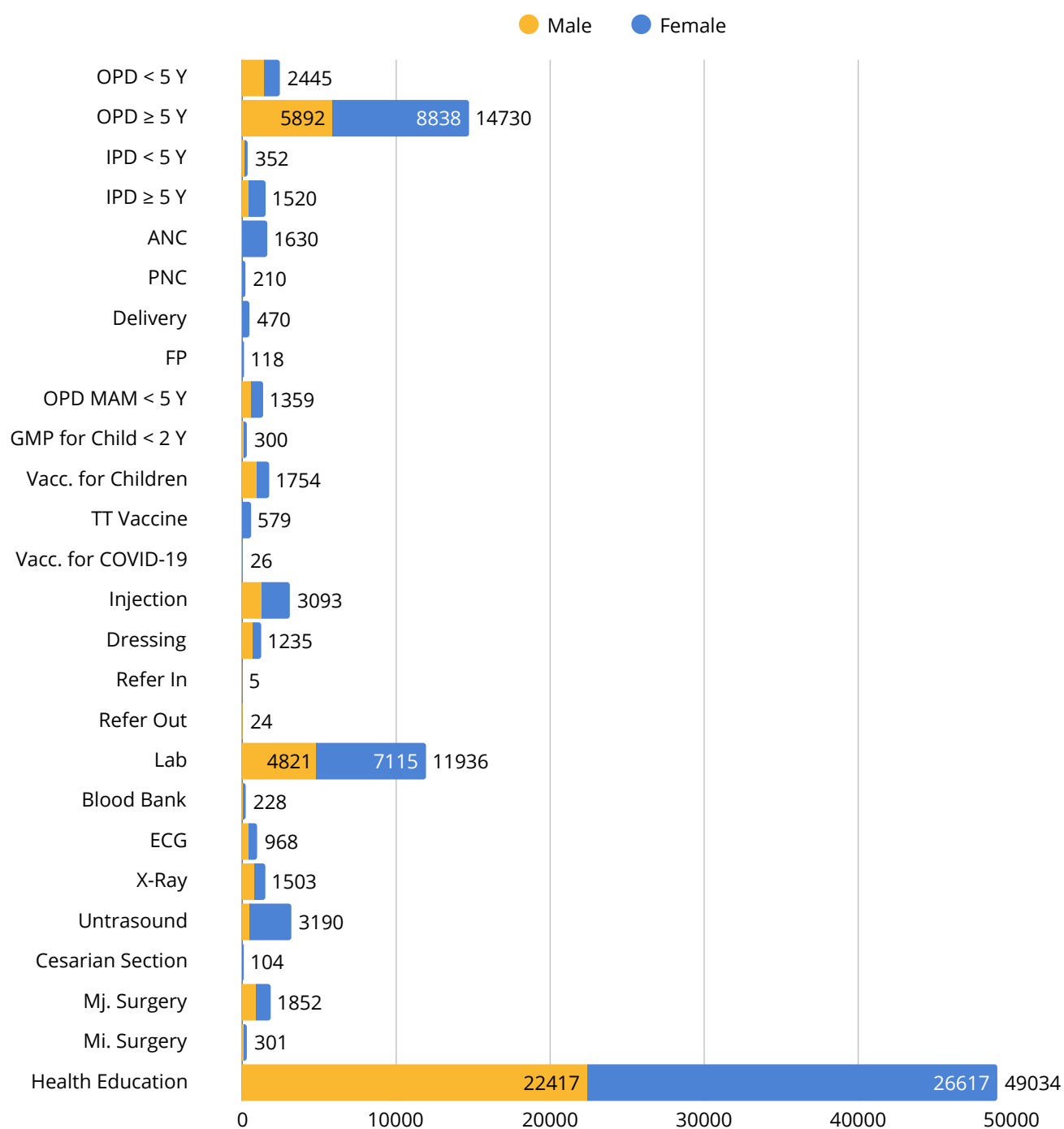
**Beneficiaries:** 98,966 individuals (female: 57,381 - male: 41,585)

**Project Duration:** 32 years (started in 1993) – ongoing

**Location:** Jaghori district of Ghazni province

**Donor:** Hearts100 and SO

### Shuhada Hospital - Jaghori Activity Report for 2024



## 2 Kamatti Health Sub-Center

The Kamatti Health Sub-Center is situated in Kamatti village, approximately 35 kilometers from the center of Bamyan. The nearest health facility is located 20 kilometers away. This mountainous region is characterized by a severe winter climate, which can result in blocked access to Bamyan center during heavy snowfall. The absence of a regular transportation system, coupled with challenging road conditions, underscores the critical need for a functional health center within the Kamatti community.

This health sub-center plays an essential role in serving a large population, providing healthcare services to three community development councils and 12 villages in the area, which collectively encompass approximately 900 vulnerable families. According to statistics from the United Nations Fund for Population Activities (UNFPA) from 2016, the average household size is 7.3, leading to an estimated total population coverage of 6,570 individuals.

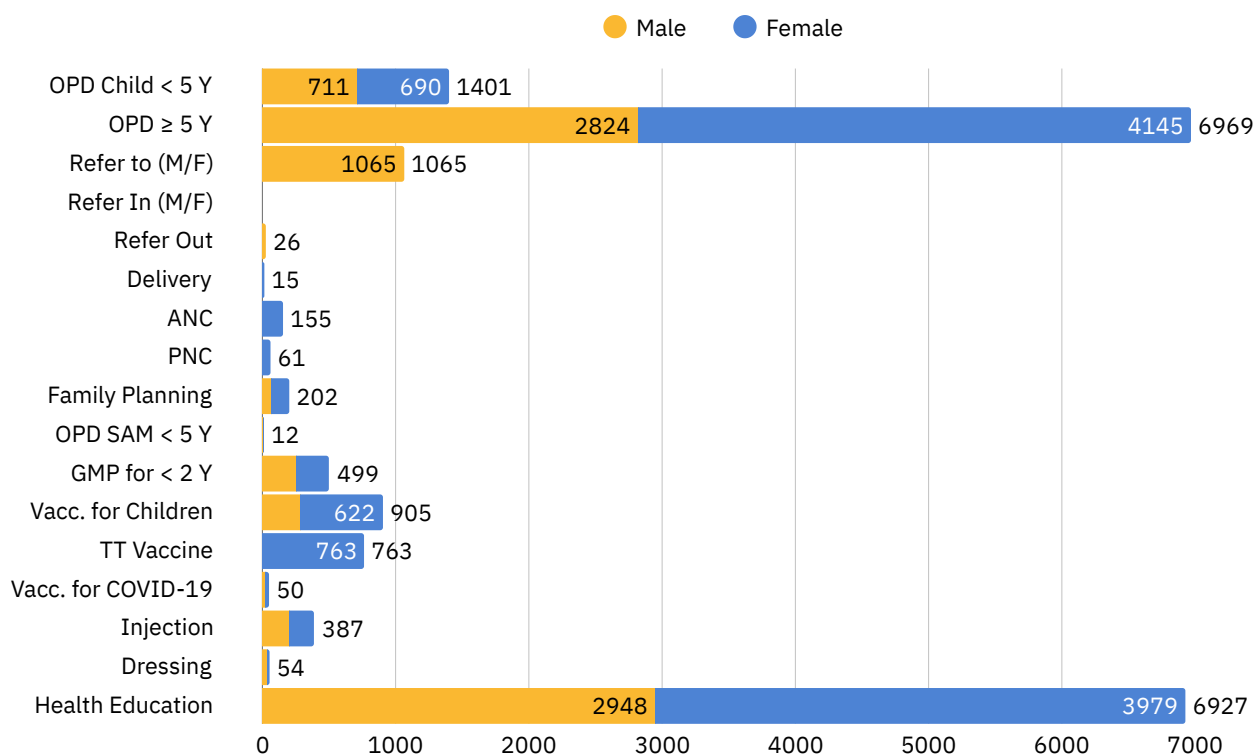
Established in 2010 by SO with financial support from HCS, the Kamatti Health Sub-Center has consistently received ongoing assistance since its inception. It offers a variety of outpatient services, including routine examinations, wound dressings, injections, reproductive health care, and family planning services. The facility is equipped with a check-up room, a delivery room, a dressing room, and a free medical store to cater to the community's healthcare needs.

**Beneficiaries:** 19,491 individuals (female: 11,640 - male: 7,851)

**Project Duration:** 15 years (started in 2010) - ongoing

**Location:** Kamatti village, Bamyan Center

**Donor:** Help Committee Schaffhausen (HCS)





### 3 Golistan Health Sub-Center

The Golistan Health Sub-Center is situated in Golistan village, approximately 30 km from Bamyan center, with the nearest health center about 8 km away. Like Kamatti, this village is also in a mountainous area with a severe winter climate, leading to blocked roads during heavy snowfall. The lack of regular transportation and inadequate road conditions make a functional health center essential for the Golistan community.

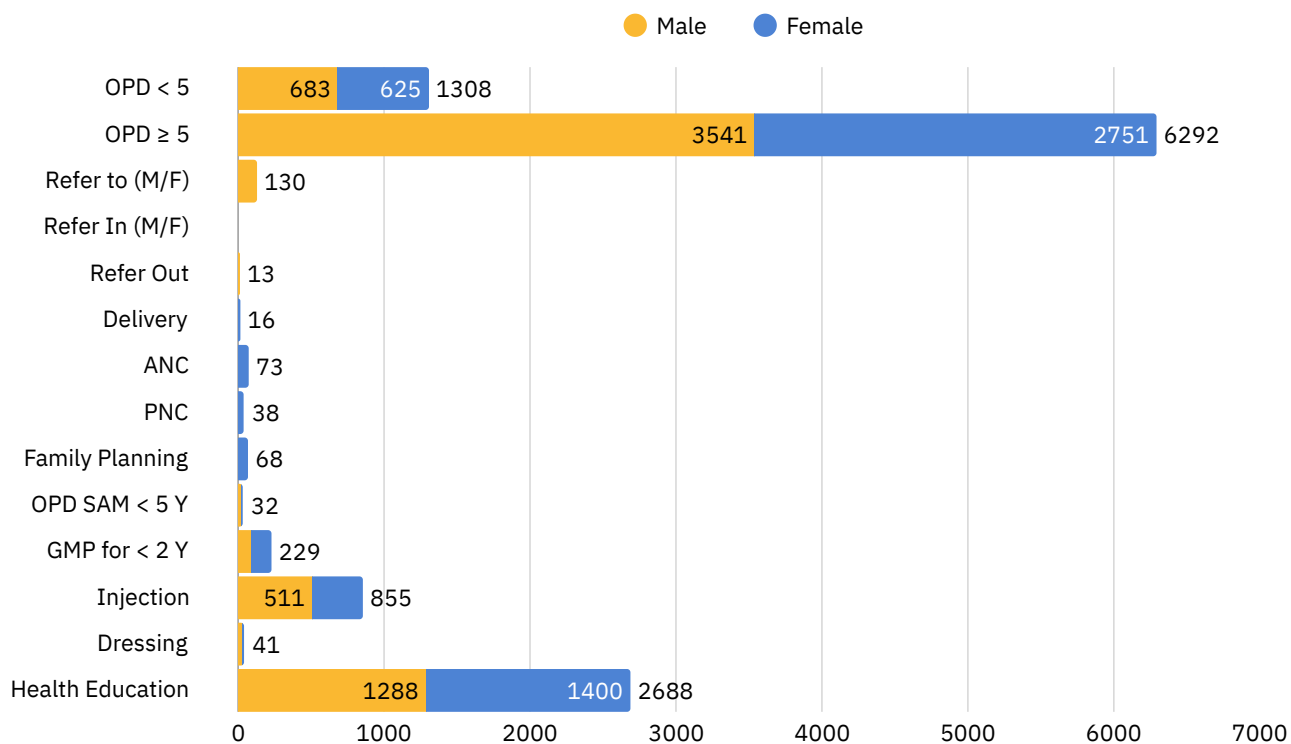
The Golistan Health Sub-Center serves part of the Bamyan population and provides health services to one Community Development Council and three other surrounding CDC participants. It covers two villages with 70 families and a total population of around 700, according to vaccination statistics. Established in 2012 by SO with continued financial support from HCS, the clinic offers outpatient services including routine examinations, dressings, injections, reproductive health care, and family planning services. The center is equipped with a check-up room, delivery room, dressing room, and a free medical store stocked with a year's worth of supplies.

**Beneficiaries:** 11,783 individuals (female: 5,571 – male: 6,212)

**Project Duration:** 13 years (started in 2012) - ongoing

**Location:** Golistan village of Bamyan Center

**Donor:** Help Committee Schaffhausen (HCS)





## 4 Tagab Barg Health Sub-Center

The Tagab Barg Health Sub-Center is located in the eastern part of the Punjab district, about 15 km from the district center. This region is known for having one of the coldest climates in the country, with heavy rainfall, snowfall, and long winters. As the province's third-largest district, it is primarily agricultural, though poor weather conditions hinder successful crop production, leaving many residents in poverty.

Local reports indicate that blocked roads in winter have historically resulted in fatalities among patients, especially pregnant women and children. The health center serves four councils, covering approximately 3,500 to 4,000 residents. The building, established by the Ministry of Public Health (MoPH) in 2019, includes 10 office rooms, a security room, a potable water well, and a completed piping system. During the COVID-19 pandemic, the MoPH provided health services temporarily before withdrawal.

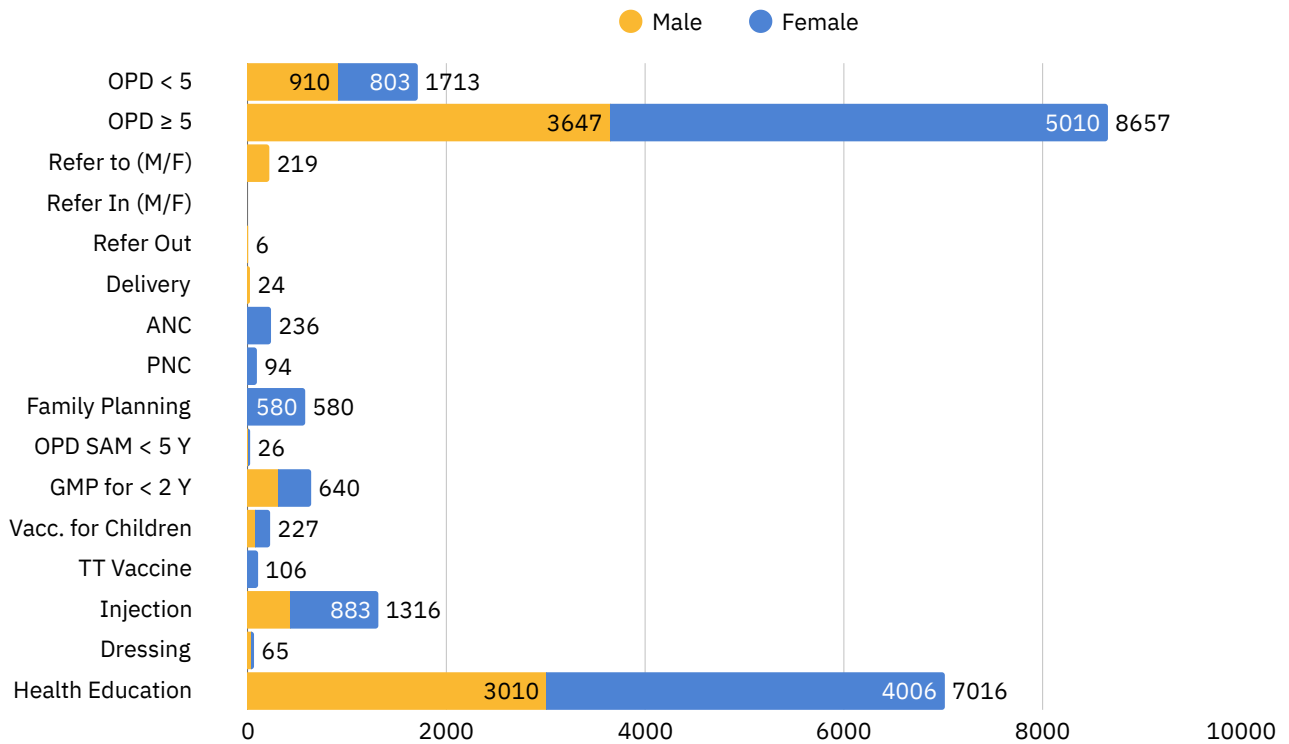
In response to the community's health needs, the Shuhada organization, with generous support from HCS, commenced operations at the Tagab Barg Health Sub-Center on May 1, 2023. HCS has continued supporting the center since then. The clinic provides outpatient services such as routine examinations, dressings, injections, reproductive health care, and family planning services. The facility includes a check-up room, delivery room, dressing room, and a free medical store stocked with a year's worth of supplies.

**Beneficiaries:** 20,925 individuals (female: 12,384 – male: 8,541)

**Project Duration:** 2 years- ongoing

**Location:** Tagab Barg in the Punjab district of Bamyan province

**Donor:** Help Committee Schaffhausen (HCS)



## 5 Mesh Health Sub-Center

The Mesh Health Sub-Center is situated in the Nili center of Daikundi province, approximately 20 kilometers from both the center of Nili and nearby health facilities. Access to the Sub-Center is significantly hindered by poor road conditions, particularly during winter, when heavy snowfall can completely obstruct transit to the provincial center and surrounding health centers, this facility serves a portion of the population in the Nili district, providing essential health services to three Community Development Councils (CDCs) encompassing 28 villages, which collectively house approximately 350 families. According to UNFPA, the average household size in Afghanistan is 7.3 individuals. Consequently, the total population served by the Mesh Health Sub-Center is approximately 2,555 individuals.

Established in August 2015 with the financial support of HCS, the clinic has continued to operate under their sustained assistance. The Sub-Center offers outpatient services, including maternal health services such as routine examinations, dressing, injections, reproductive health care, and family planning. The facility is equipped with a check-up room, a delivery room, and a dressing room.

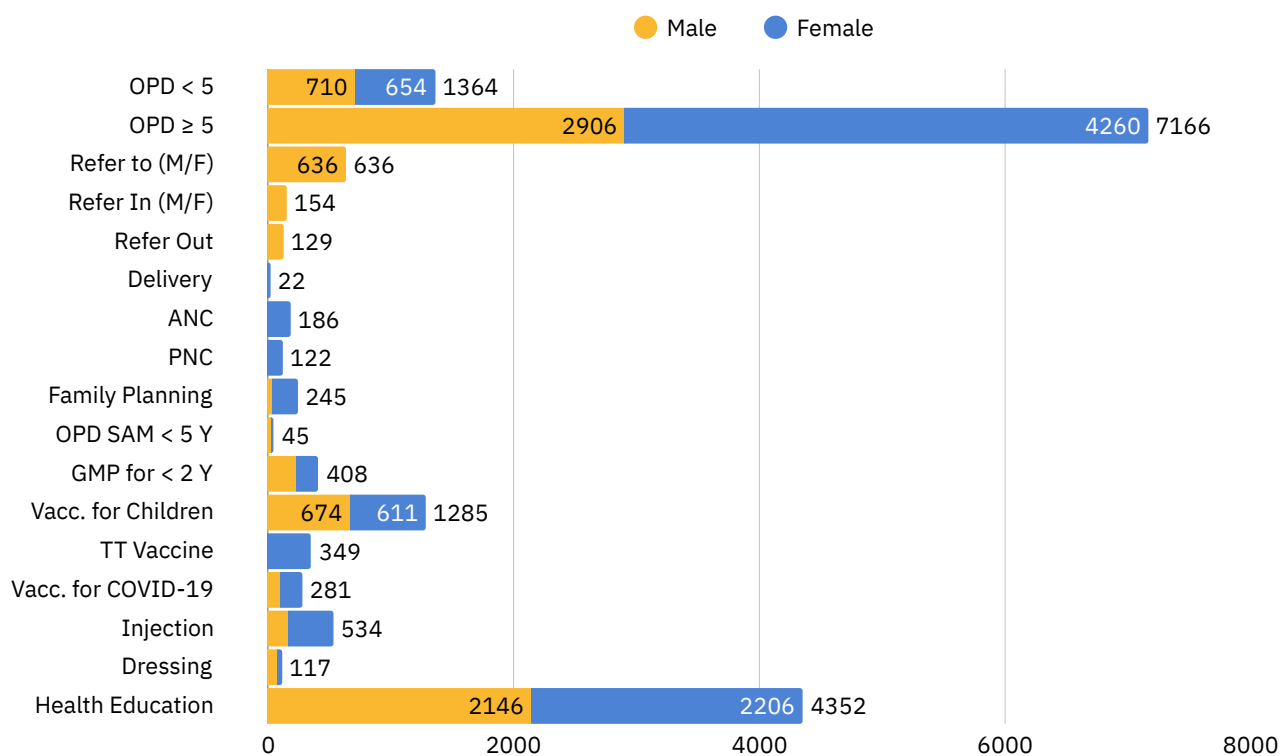
**Beneficiaries:** 17,395 individuals (female: 9,915 – male: 7,480)

**Project Duration:** 10 years (started in 2015) - ongoing

**Location:** Mesh, Nili center of Daikundi province

**Donor:** Help Committee Schaffhausen (HCS)





## 6 Poshtroq Health Sub-Center

The Poshtroq Health Sub-Center is located in the Khidir district of Daikundi province, in the northwestern region of the province. This center serves a population of 4,865 individuals across 14 sub-villages and four Community Development Councils (CDCs). The nearest health facility, the Khidir district hospital, is approximately 35 kilometers away, while the distance to Nili, the provincial center, is about 58 kilometers in summer and up to 95 kilometers in winter.

Supported financially by HCS, the Poshtroq Health Sub-Center was established on May 1, 2019, and has been providing health services to community members since that date. The facility operates on an outpatient basis, offering services that include routine examinations, dressing, injections, reproductive health care, and family planning. It features a check-up room, a delivery room, a dressing room, and one free medical supply store stocked with a year's worth of supplies.

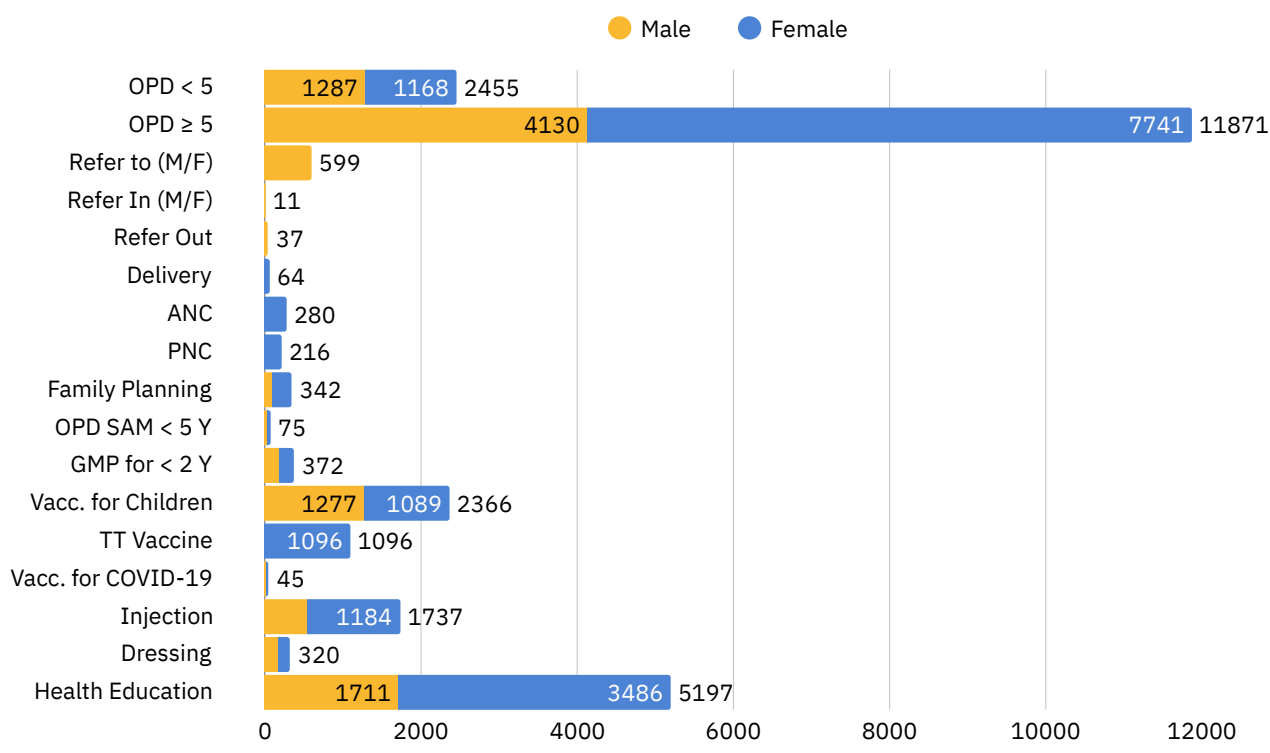
**Beneficiaries:** 27,083 individuals (female: 17,304 – male: 9,779)

**Project Duration:** 6 years (started in 2019) - ongoing

**Location:** Poshtroq village of Khidir district of Daikundi province

**Donor:** Help Committee Schaffhausen (HCS)







## 7 Chochan Health Sub-Center

The Chochan Health Sub-Center is located in Chochan village, within the Shahrستان district of Daikundi province. It is situated 26 km from the nearest health centers and 36 km from the district center. The center is also 95 km from the provincial capital. The road leading from this health center to the center of Daikundi is severely deteriorated for 50 km, while the remaining sections of the road are in better condition. Access to surrounding health centers is particularly challenging for the local population during the winter months due to poor road conditions and heavy snowfall.

The Chochan Health Sub-Center serves a significant number of people in the area, catering to 12 Community Development Councils that comprise 14 large villages, which together include approximately 450 families. According to UNFPA, the average household size in Afghanistan is 7.3. By multiplying the number of families by this figure, the total population served by the health center is estimated to be 4,573 individuals. This health center was established on September 1, 2017, with financial support from HCS, which has continued its assistance to the community ever since.

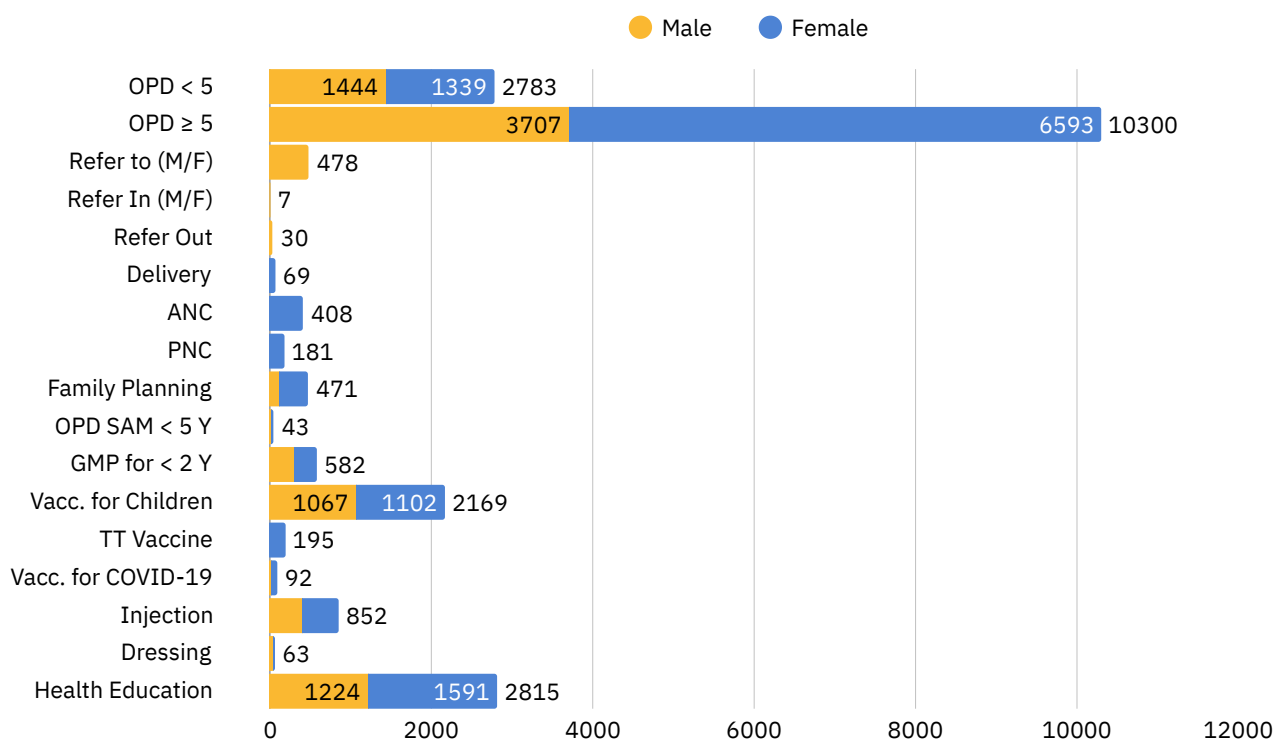
The clinic provides various outpatient services, including delivery health services such as routine examinations, wound dressing, injections, reproductive health care, family planning, vaccination, and patient consultations. Facilities at the center include a check-up room, a delivery room, a dressing room, and a free medical supply store stocked for one year.

**Beneficiaries:** 21,538 individuals (female: 12,962 – male: 8,576)

**Project Duration:** 8 years (Started in 2017) - ongoing

**Location:** Chochan, Shahrستان district of Daikundi province

**Donor:** Help Committee Schaffhausen (HCS)



## 8 Char Aspan Health Sub-Center

The Char Aspan Health Sub-Center is situated in Char Aspan village, also in the Shahrستان district of Daikundi province. It is located 25 km from surrounding health centers, 55 km from the district center, and 35 km from the provincial capital. This area is remote and lacks consistent access to healthcare facilities; however, mobile clinics occasionally visit to provide care to patients.

The Char Aspan Health Sub-Center services a portion of the Shahrستان population. It attends 15 Community Development Councils, which encompass 27 villages and around 1,000 families. Using the average household size of 7.3, the total population served by this health center is approximately 7,300 individuals. This facility has been operating since January 2018, with financial support from HCS, which continues to aid in providing health services to community members.

The health center focuses on outpatient services, including delivery of health services such as routine examinations, wound dressing, injections, reproductive health care, and family planning. It is equipped with a check-up room, a delivery room, and a dressing room.

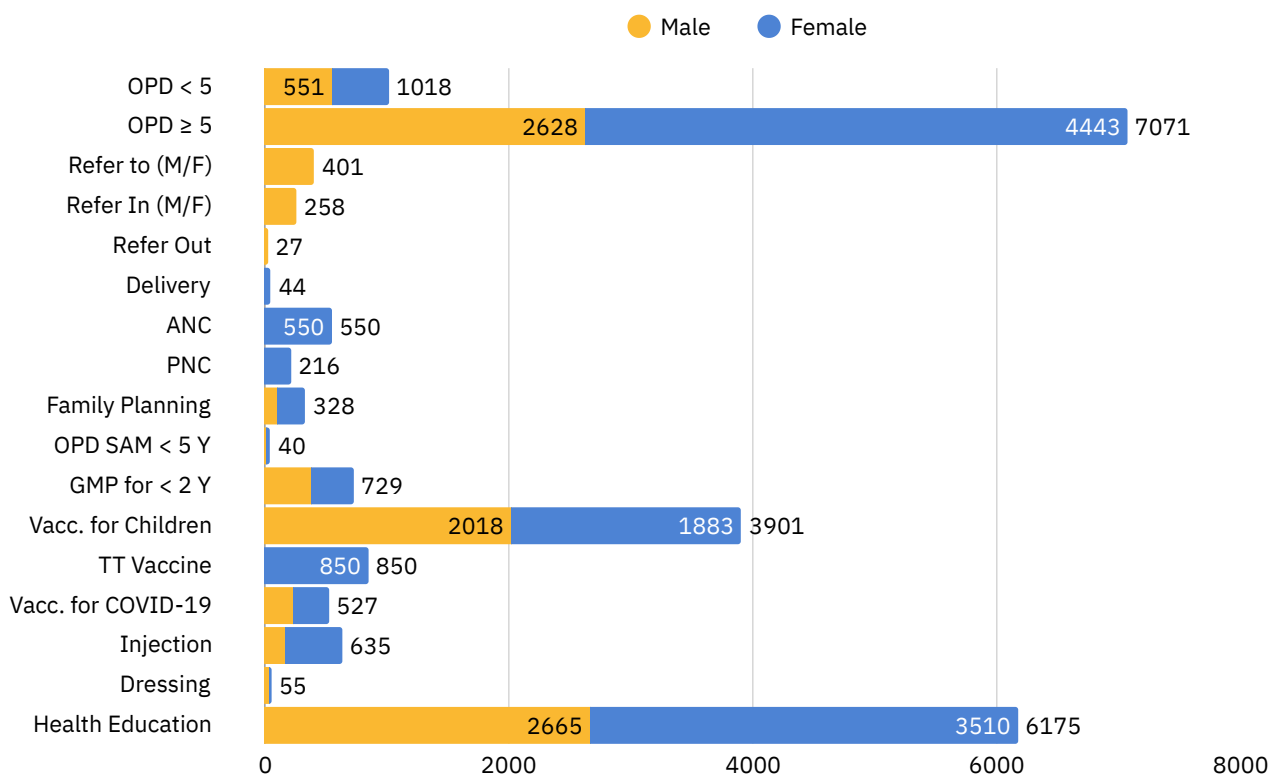
**Beneficiaries:** 22,825 individuals (female: 13,732 – male: 9,093)

**Project Duration:** 7 years (started in 2018) - ongoing

**Location:** Chahar Aspan village, Shahrستان district of Daikundi province

**Donor:** Help Committee Schaffhausen (HCS)





## 9 Korga Health Sub-Center

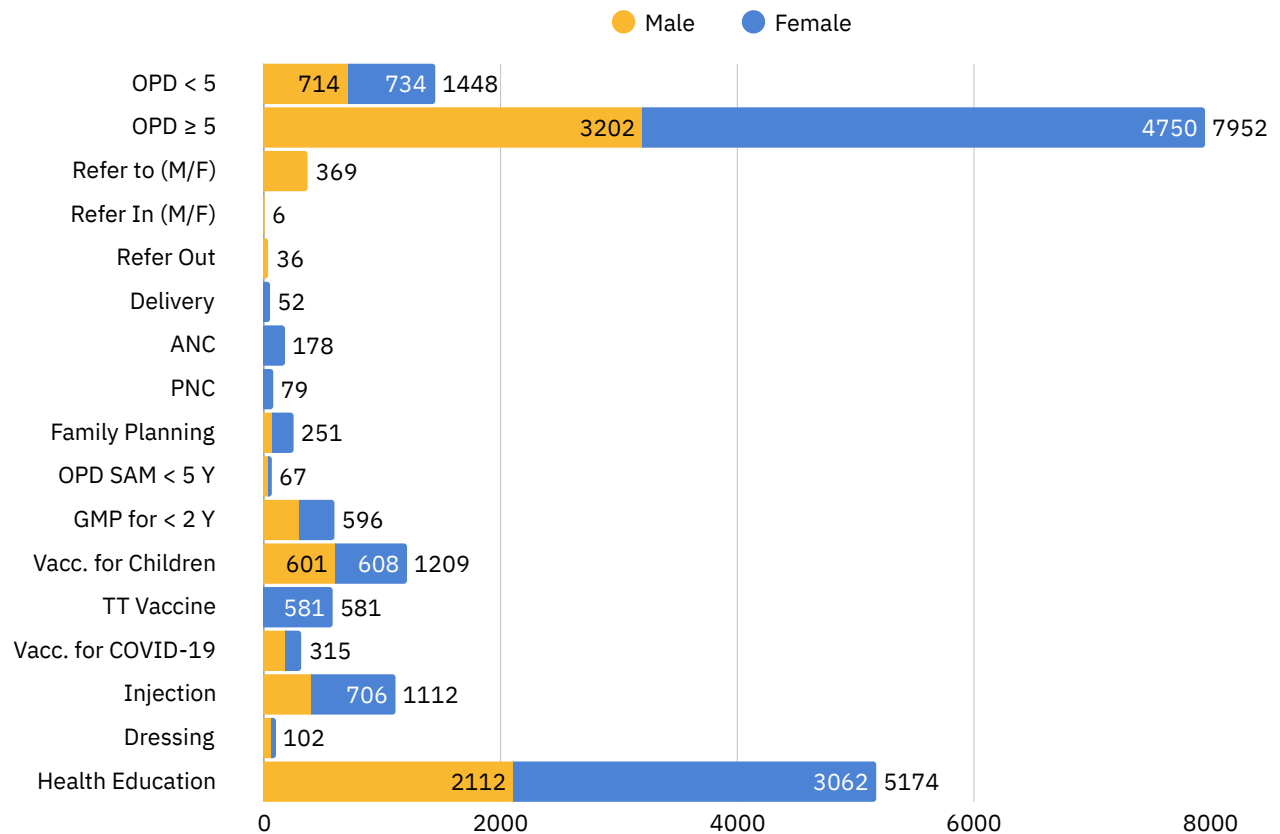
The Korga Health Sub-Center is situated in the Ashtarlai district of Daikundi province, in central Afghanistan. This district lies in the northern region of Daikundi province. According to available statistics, Shilan Valley comprises 19 villages with a population of approximately 5,175 individuals, with Shilan Village being one of the notable communities within the Korga region. In an effort to provide essential health services to the underserved populations of Korga, the Shuhada organization, bolstered by the generous support of HCS, commenced operations at the Korga Health Sub-Center on April 1, 2023. HCS has been consistently providing support since that time. The clinic caters to outpatients and offers a range of services, including routine examinations, health awareness initiatives, injection services, reproductive health care, and family planning. The facility is equipped with a checkup room, delivery room, dressing room, and a medical supply store stocked with one year's worth of supplies.

**Beneficiaries:** 19,527 individuals (female: 11,718 – male: 7,809)

**Project Duration:** 2 years (started in April 2023) - ongoing

**Location:** Korga village, Ashtarlai district of Daikundi province

**Donor:** Help Committee Schaffhausen (HCS)





## 10 Bed Nahor Health Sub-Center

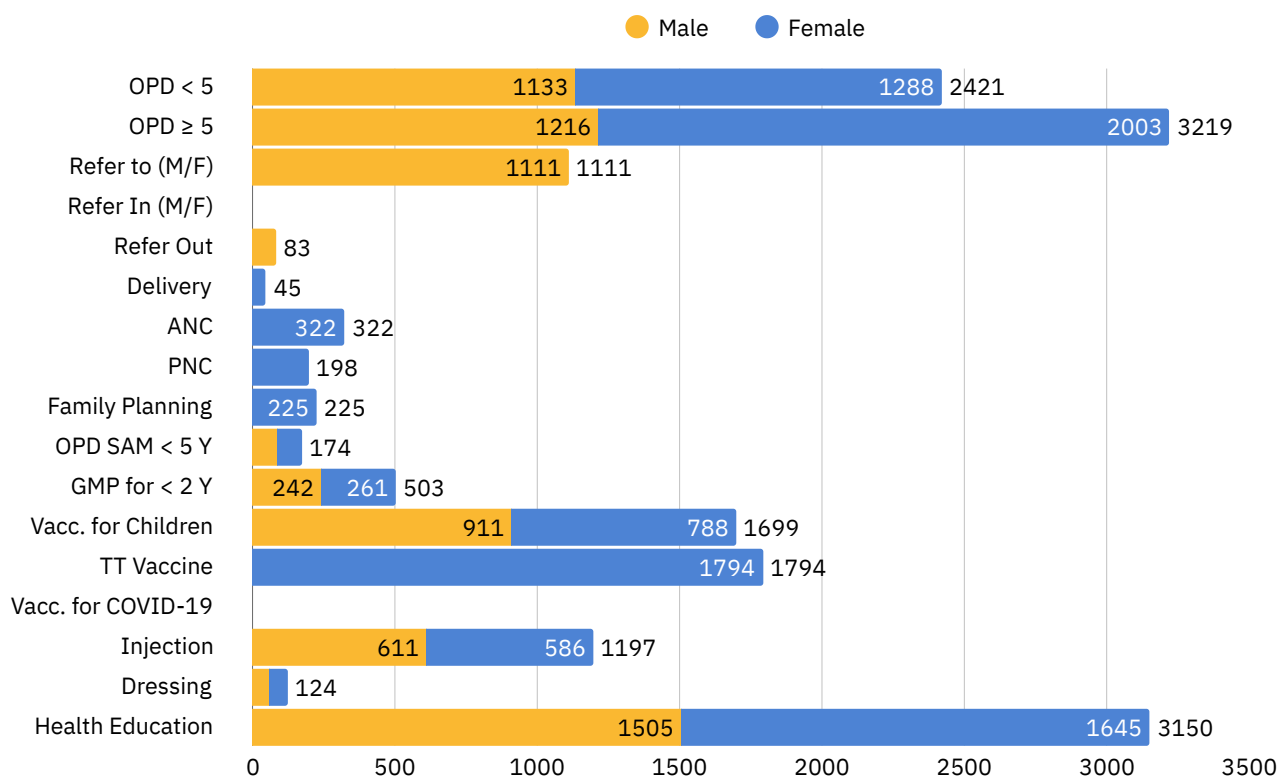
Located in the Sabz Sang-i-Bed village of Nahor district in Ghazni province, the Bed Nahor Health Sub-Center addresses a critical need for healthcare services in a remote area with limited access to medical facilities. The nearest health center, the Comprehensive Health Clinic of Khawad, is approximately 20 kilometers away, making it difficult for residents to seek medical assistance. Many must travel on foot or by animal, navigating challenging terrain and economic hardship. The village population is estimated at 5,500 individuals, according to the Health Department of Ghazni province. In response to this pressing need, HCS provided financial support to establish the Bed Nahor Health Sub-Center at the beginning of 2020. The local community contributed a house for the health center, while the Shuhada organization supplied necessary equipment and staffing, including one nurse, one midwife, one vaccinator, and two support staff. The clinic operates as an outpatient facility, offering a variety of health services, including routine examinations, health education, injections, reproductive health care, and family planning. The center is equipped with a checkup room, delivery room, dressing room, and a medical supply store with one year's worth of supplies.

**Beneficiaries:** 16,265 individuals (female: 9,806 – male: 6,459)

**Project Duration:** 5 years (started in January 2020) – Ongoing

**Location:** Sabz Sang-i-Bed village of Nahor district of Ghazni province

**Donor:** Help Committee Schaffhausen (HCS)



## **11** Female Health Training Project

Women in Afghanistan encounter a myriad of health challenges, including limited access to healthcare services, cultural barriers, and insufficient awareness regarding preventive health measures. Addressing these challenges necessitates targeted initiatives aimed at empowering women with the knowledge and resources essential for prioritizing their health and well-being. Health awareness sessions play a pivotal role in bridging these gaps and promoting positive health behaviors among women in Afghanistan.

The Female Health Training Project is designed to empower Afghan women by providing them with vital knowledge and skills that can enhance their health outcomes, improve access to healthcare services, and cultivate a culture of health and well-being within their communities. The training sessions encompass a variety of topics pertinent to women's health, including reproductive health, maternal and child health, nutrition, hygiene practices, safe food handling, breastfeeding, the importance of seeking timely medical care for themselves and their families and addressing common health issues prevalent in Afghanistan. Information is delivered in culturally sensitive and accessible formats to ensure relevance and comprehension.

The training sessions are conducted bi-monthly, accommodating groups of 15 to 20 women. The locations for these sessions include Shuhada Hospital in the Jaghori district of Ghazni Province, the Kamati Health Sub Center in Bamyan Center, and the Chahar Aspan Health Sub Center in the Shahrستان district of Daikundi Province. Each session lasts between 40 to 60 minutes, and the facilitators are members of the medical staff from the Shuhada Organization, who have received training from the Partners Relief & Development organization. This training has equipped them with the necessary skills and teaching materials for effective session delivery.



**Beneficiaries:** 200 female individuals

**Project Duration:** 7 months (1<sup>st</sup> October 2024 – 30<sup>th</sup> April 2025) Ongoing

**Location:** Ghazni, Bامyan, and Daikundi Provinces

**Donor:** Partners Relief and Development



# Child Protection/Orphanages



“ —

The Shuhada Organization (SO) has established three orphanages known as Samar Orphanages—two located in the Jaghori district of Ghazni province and one in the center of Bamyan province. Since their inception, these orphanages have provided vital support to a total of 389 children.

— ”



# Child Protection/Orphanages

The prolonged conflict in Afghanistan has inflicted profound emotional and psychological scars on its children, who have been exposed to a constant environment of violence and fear. The loss of immediate family members, particularly the head of the household, creates an indescribable void in their lives.

Children who have lost their families are often compelled to take on roles as unpaid household workers due to the dire economic conditions that many families endure. This unfortunate circumstance frequently leads to their exploitation as child laborers, and they may struggle with the economic burdens for the entirety of their lives. Many orphans come from families that lack the financial resources to provide basic educational opportunities, resulting in a cycle of poverty that is difficult to escape. Orphaned girls, in particular, are at heightened risk, as they are often pressured to enter into early marriages arranged by family members, which typically involve financial transactions.

In response to this pressing issue, the Shuhada Organization (SO) has established three orphanages known as Samar Orphanages—two located in the Jaghori district of Chazni province and one in the center of Bamyan province. Since their inception, these orphanages have provided vital support to a total of 389 children, offering them safe accommodation, nutritious food, access to education, and healthcare services.



## 1 Samar Orphanage in the Center of Bamyan

In 2024, the Shuhada organization operated the Samar orphanage in Bamyan province, caring for a total of 65 individuals, which included 34 girls, 28 boys, and 3 mothers who are orphans and widows. The orphanage is staffed by three teachers (two female and one male), two supervisors, and five support staff members, which include one cook and four guards.

The facilities enable year-round enrollment for the children in public schools. To further enhance their educational development, additional permanent teachers are employed to assist the children with their schoolwork. The organization also actively promotes participation in various extracurricular activities, such as anthropology, drama, literature, art, cooking, knitting, athletics, and regular classes in English and computer skills.

The Shuhada organization is committed to ensuring that all orphans complete their high school education through the 12th grade and are prepared to take the university entrance examination successfully.

**Beneficiaries:** 75 people

**Project Duration:** 23 years (started in 2002) - ongoing

**Location:** Center of Bamyan province

**Donor:** Help Committee Schaffhausen (HCS)





## 2 Samar Girls Orphanage in Jaghori District

The Shuhada organization successfully operated the Samar girls' orphanage, located in the picturesque Jaghori district of the Ghazni province. This vital establishment provided comprehensive care and support for 45 vulnerable girls along with three widowed mothers, all of whom faced the challenges of being orphans.

The orphanage is staffed by a dedicated team that includes three qualified female teachers who ensure a nurturing and educational environment alongside one supervisor who oversees daily operations and ensures the welfare of all residents. In addition, five support staff members contribute to the smooth functioning of the orphanage: one skilled cook responsible for preparing nutritious meals, three vigilant security guards who ensure the safety of the children, and one meticulous storekeeper who manages supplies and resources.

A strong emphasis is placed on the education of the children. The organization facilitates year-round enrollment in local public schools, providing access to a structured learning environment. To enhance their educational experience, Shuhada employs additional permanent teachers who focus on individualized support for the children, helping them with their schoolwork and promoting academic excellence.

Moreover, the orphanage actively encourages participation in a diverse range of extracurricular activities that foster personal growth and creativity. These activities include anthropology, drama, literature, art, cooking, knitting, and athletics, complemented by regular English and computer classes designed to equip the children with essential skills for the future.

The Shuhada organization is deeply committed to ensuring that all orphans complete their education through the 12th grade. They rigorously prepare the children for the university entrance examination, fostering aspirations for higher education and empowering them to pursue brighter futures. This holistic approach not only addresses their immediate needs but also sets a foundation for lifelong learning and self-sufficiency.

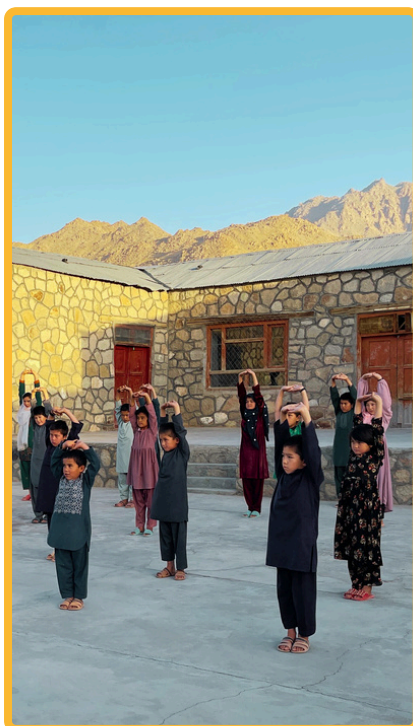


**Beneficiaries:** 57 people

**Project Duration:** 23 years (started in 2002) - ongoing

**Location:** Jaghori district of Ghazni province

**Donor:** Help Committee Schaffhausen (HCS)





### 3 Samar Boys Orphanage in Jaghori District

The Shuhada Organization operates the Samar Boys Orphanage, located in the Jaghori district of Ghazni Province, which provides care for 33 orphaned boys. The orphanage is staffed by three educators, one supervisor, and five support staff members, including one cook, two guards, one storekeeper, and one cleaner. These facilities ensure continuous enrollment in public schools for the children year-round. To enhance the educational development of the boys, additional permanent teachers are employed to assist with their academic endeavors and to encourage participation in various extracurricular activities, such as anthropology, drama, literature, art, cooking, knitting, and athletics, as well as regular classes in English and computer skills. The organization is committed to ensuring that all orphans complete their high school education through the twelfth grade and successfully prepare for the university entrance examination.

**Beneficiaries:** 42 people

**Project Duration:** 23 years (started in 2002) - ongoing

**Location:** Jaghori district of Ghazni province

**Donor:** Help Committee Schaffhausen (HCS)



# Education



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To date, 3,988 students (2,667 female and 1,321 male) have participated in higher education and other educational programs across various provinces, benefiting from the organization's initiatives.

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# Education

The protracted civil war and ongoing security challenges have severely impacted Afghanistan's infrastructure and educational system. Nevertheless, there has been notable progress in student enrollment across all educational levels. From a modest 1 million students in 2001, enrollment surged to nearly 10 million by 2018. Furthermore, the number of girls attending primary school rose from almost zero in 2001 to 2.5 million in 2018.

The Shuhada Organization has made substantial contributions to fostering education and supporting the youth, especially girls, by establishing, constructing, and renovating over 137 school facilities. Since its founding, the organization has operated 97 schools predominantly for girls, implemented literacy programs for women, provided teacher training, and offered higher education scholarships for young women.

To date, 3,988 students (2,667 female and 1,321 male) have participated in higher education and other educational programs across various provinces, benefiting from the organization's initiatives. In total, Shuhada Organization's educational projects have positively impacted 224,926 individuals over the past 35 years. Please find detailed project information for 2024 below:

## **1** Scholarship Program Funded by CAFS

Since its inception in 2014, the Comitato Arghosha Faraway School (CAFS) has collaborated with the Shuhada Organization to enhance access to higher education for girls in Afghanistan. Through the CAFS scholarship program, numerous young women have had the opportunity to pursue their desired professions, many of whom would have been unable to finance their higher education without this critical support. This initiative is the result of the dedicated efforts of the CAFS team and its implementing partner, the Shuhada Organization.

Over nearly a decade, CAFS has supported determined Afghan girls in their pursuit of higher education across various universities in Kabul. This initiative has benefitted many students who have completed their bachelor's degrees, while others are currently engaged in their studies at the undergraduate and graduate levels. Both CAFS and the Shuhada Organization regard the scholarship project as a complementary facet of their broader commitment to developing educational infrastructure. Furthermore, it represents a meaningful investment that promises significant positive outcomes for the country's marginalized communities, fostering the development of human resources.

Since 2014, a total of 35 high school graduates have received scholarships to pursue higher education in fields including engineering, business administration, computer science, law/political science, and medicine (Midwifery) at private universities. Additionally, recipients are provided with computers and English language courses to facilitate better access to the Internet and ensure they remain connected to the technological landscape of today. To date, 35 girls have benefited from these scholarships, with three scholars successfully obtaining bachelor's degrees in Computer Science, Economics, and Management.

In 2023, CAFS afforded midwifery education opportunities for six scholarship recipients at the Farabi Institute of Health Sciences in Kabul. These students, who were already enrolled in midwifery at Khatamunabiyeen University, completed their curricula and graduated on November 28, 2024.



**Beneficiaries:** 36 girls

**Project Duration:** 11 years (April 1, 2014) - ongoing

**Location:** Kabul

**Donor:** Comitato Arghosha Faraway School (CAFS)



## 2 Facilitation of the Construction of the Dasht-e-Safid Girls' Secondary School Building in the Kahmard District, Bamyan Province

The project aimed to provide a standard, safe, and permanent facility for 391 female students at the Dasht-e-Safid Girls' Secondary School.

The school is located in the Dasht-e-Safid area of the Kahmard district in Bamyan province, approximately 93 kilometers from the center of Bamyan. This large area, situated in the southeast of the Kahmard district, has a flat terrain.

According to Nasar Ahmad Obaidi, a local resident, only about 20% of the people in Dasht-e-Safid can read and write. The area is served by four registered governmental secondary schools, one of which is locally built, while the others lack proper infrastructure. These schools are:

1. Boys' Secondary School
2. Girls' Secondary School
3. Firoza Hybrid Secondary School
4. Islamic Madrasa (which educates students up to the 12th grade and sends them to Bamyan for further Islamic studies).

Most female students live close to the school. However, it takes an hour and a half to walk to the school from Beni Hisar village and about an hour from Sang Abb. In total, 700 families, or 4,900 individuals from eight villages, attended the girls' secondary school. The collective enrollment highlights the significant impact that education has on the communities in this region. By providing access to education for a substantial portion of the population, these schools play a crucial role in fostering growth, development, and the dissemination of knowledge among local residents.

The school buildings are constructed according to the latest typical school designs provided by the Bamyan Education Department. The school features six classrooms (750 cm x 500 cm) and three administrative rooms. The building is constructed using burnt bricks, and its roof is made of reinforced concrete (RCC). The rooftop is supported by a wooden frame and covered with iron sheets.



The school includes five sets of latrines and one menstrual hygiene management (MHM) facility for female teachers. Both the latrines and the MHM facility were built using burnt bricks with an RCC concrete roof covered by an iron sheet. A water well was dug, and a water pump was installed. Additionally, the school has a volleyball ground, and the land for the school was generously donated by community members.

On January 6, 2025, in the presence of the Bamyan Governor and representatives of the Bamyan Education Authorities, the Dasht-e-Safid/Kahmard Girls' Secondary School was officially handed over to the school authorities and the Bamyan Education Directorate.

**Beneficiaries:** 400 girl's students, teachers, and supporting staff

**Project Duration:** 6 months (15 July 2024 -31 Dec 2024) - finished

**Location:** Kahmard District of Bamyan Province

**Donor:** Comitato Arghosha Faraway School (CAFS)



## 2 Provision of Drinking Water for Lailor School in Yakawlang District, Bamyan Province

This initiative, proposed by the Bamyan Education Directorate, aims to install a solar pump system at Lialour Secondary School in Yakawlang. Access to clean drinking water is essential for the health and well-being of students, staff, and the surrounding community, especially in light of current challenges such as water scarcity, unreliable sources, and insufficient infrastructure.

A comprehensive assessment of the school's water requirements was initially conducted, taking into account factors such as student and staff numbers, as well as additional needs for sanitation and gardening. This evaluation included a thorough review of the existing water conditions at the school.

Funding for this water supply project was generously provided by the Comitato Arghosha Faraway School (CAFS). Practical implementation commenced on November 11, 2024, and involved the excavation, cleaning, and maintenance of a water well, along with the installation of necessary water pipes.

The groundwork was excavated to a depth of 50 to 60 centimeters to protect the water pipes from freezing during the winter months. Additionally, a water storage reservoir with a capacity of 1,000 liters was procured and installed.

Five solar panels, along with all requisite equipment, were installed to power the water pump, enabling the transfer of water from the well to the storage tank. Furthermore, six water faucets were established to facilitate water access. On January 12, 2025, in the presence of the Bamyan Governor and representatives of the Bamyan Education Authorities, the drinking water supply project for Lialour Secondary School was officially handed over to the school authorities and the Bamyan Education Directorate.



**Beneficiaries:** 140 students, teachers, and supporting staff

**Project Duration:** 1.5 months (18 Nov 2024-31 Dec 2024) - finished

**Location:** Yakawlang district of Bamyan Province

**Donor:** Comitato Arghosha Faraway School (CAFS)



# Women Economic Empowerment



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To date, Shuhada has provided livestock, specifically sheep, to 1,144 families. In 2024 alone, 75 families, encompassing a total of 525 individuals, received this valuable support.

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# Women Economic Empowerment

Afghanistan is one of the world's poorest nations, having experienced ongoing conflict for over four decades, starting with the Soviet invasion in 1979. The impact of this prolonged warfare has resulted in severe poverty affecting both urban and rural communities, with women and children bearing the brunt of the consequences. Many families have lost young sons, male peers, and primary earners due to the enduring conflict, rendering women and families with young children particularly vulnerable. Unfortunately, these groups often face extreme food insecurity, lacking even basic necessities such as bread to feed their children.

Since 1989, Shuhada has actively engaged with the community to raise awareness about its initiatives and to seek assistance in identifying the most disadvantaged families in the region. The organization has consistently focused on supporting the most remote areas and underserved households in Afghanistan.

To date, Shuhada has provided livestock, specifically sheep, to 1,144 families. In 2024 alone, 75 families, encompassing a total of 525 individuals, received this valuable support. The details of these projects reflect Shuhada's commitment to assisting the most vulnerable segments of society.



## 1 Economic Empowerment of Women-Headed and Vulnerable Families in Waras, Kahmard and Shibar Districts of Bamyan Province

With the generous support of HCS, The Shuhada Organization (SO) has successfully implemented a project titled “Economic Empowerment of Women-Headed and Vulnerable Families Through Sheep Distribution” in the Waras, Kahmard, and Shibar districts of Bamyan province, areas characterized by significant economic hardship. The project has facilitated the distribution of 300 sheep and 300 lambs to 75 families, benefiting approximately 525 individuals. In the initial phase of the project, each family received four sheep and four lambs, 25 families receiving a total of 100 sheep and 100 lambs across each district.

A collaborative effort between SO staff and beneficiaries has established a commitment to social responsibility, wherein, after one year, each family will contribute one ewe to further support 12 additional vulnerable families—six families in each district. The overarching goal of this initiative is to empower the economic stability of these 75 women and vulnerable families through the provision of livestock. The project was meticulously designed to address the specific needs of the targeted families, ensuring close coordination with community members. Prior to the project's implementation, awareness sessions facilitated by a veterinarian provided the families with critical knowledge on sheep keeping and rearing practices. Additionally, all distributed sheep were vaccinated, and beneficiaries received essential medicines to address any emergencies, along with guidance on their proper usage.

The impact of this livestock project on the beneficiaries has been profoundly positive. In addition to deriving benefits from dairy products and wool, the project has created job opportunities, enabling families to afford their children's education and related expenses. Those who have benefitted from this initiative have expressed their gratitude towards the donor, implementing organization, and all involved parties.

**Beneficiaries:** 75 Families (525 individuals)

**Project Duration:** 12 months (1<sup>st</sup> April 2024) – Ongoing

**Location:** Waras, Kahmard, and Shibar districts, Bamyan province

**Donor:** Help Committee Schaffhausen (HCS)





# Humanitarian Aid



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The Shuhada Organization (SO), with valuable financial support from the Help Committee Schaffhausen (HCS), was actively planning an emergency response for the affected individuals in Baghlan Province.

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# Humanitarian Aid

In Baghlan Province, severe flooding has caused significant damage to homes, infrastructure, and livelihoods, leaving numerous families in a state of distress. Many individuals have lost everything and are struggling to recover from the immediate impacts of this disaster. The situation was further complicated by critical shortages of food, clean water, shelter, and other essential supplies, resulting in a profound humanitarian crisis in the region. It was imperative that immediate relief efforts not only addressed the physical necessities but also included emotional support to facilitate long-term recovery. Despite the challenges, the resilience of the local population was commendable, but they required our collective compassion and assistance to rebuild their lives.

The Shuhada Organization (SO), with valuable financial support from the Help Committee Schaffhausen (HCS), was actively planning an emergency response for the affected individuals in Baghlan Province. The project commenced on May 25, 2024, following prompt registration at the national level. Within just two weeks, we successfully completed coordination and registration with the Ministry of Economy, thereby laying the groundwork for effective project implementation.

On June 2, 2024, a team of four professionals from various departments traveled to Baghlan Province to assess the impact of flooding in the Balucha areas of the Baghlan Markazi District, subsequent to the project registration and coordination efforts in Kabul. The team organized meetings with local authorities, engaged with community stakeholders, and identified 200 families most severely affected by the flooding. On June 4, 2024, with support from the Shuhada Organization, the team distributed \$100 to each of these families, amounting to 7,120 Afghanis per family. The beneficiaries expressed sincere gratitude for the assistance and requested ongoing support. A comprehensive report detailing the project's implementation was approved by both district and provincial authorities on June 5, 2024, underscoring the effectiveness and impact of these relief efforts.



**Beneficiaries:** 200 families (approximately 1400 individuals)

**Project Duration:** One month (25 May – 10 June 2024)

**Location:** Baghlan province

**Donor:** Help Committee Schaffhausen (HCS)





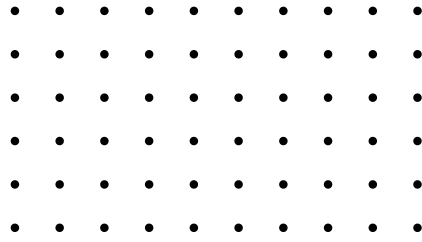
## Monitoring and evaluation of the projects

Effective monitoring and evaluation are crucial for the timely execution, budget adherence, and scope compliance of any project. These processes play a vital role in identifying deviations from the project plan, ensuring that performance is maintained at a high standard and remains aligned with project timelines. To uphold these principles, the Shuhada Organization has established an independent Department of Monitoring and Evaluation (M&E) that is responsible for overseeing all organizational activities. These activities are aligned with the established work plan and proposal.

In addition to routine monitoring conducted by the M&E department, senior management teams from Shuhada's main office in Kabul conduct biannual assessments under the direct supervision of the deputy director. During these visits, the teams engage with project staff and beneficiaries, interact with local communities to discuss the project's impact and explore opportunities for enhancement.

Following these assessments, a comprehensive report is compiled, encompassing all feedback, suggestions, and challenges identified. This report is presented to the management boards for review. All relevant feedback and recommendations are considered in subsequent meetings, guiding informed decision-making processes.

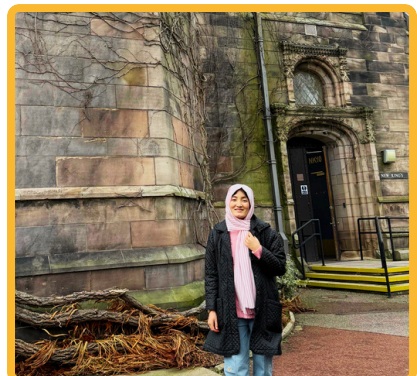




# Latifa Samar

My name is Latifa "Samar," and I was born in Daikundi Province. However, I grew up in the Jaghori district of Ghazni Province. In 2008, I moved to Samar Orphanage. Before coming to the orphanage, I endured a painful life, so the orphanage became a place of hope for me. At the orphanage, I had the opportunity to attend school. Due to my deep love for reading, I studied hard and achieved excellent grades. In addition to my studies, the orphanage offered educational and training opportunities and had a dedicated team that shaped the lives of children like me. I soon realized that Samar Orphanage was the place where I could turn my dreams into reality with a strong belief in life. I kept striving toward my goals and lived at the Samar Orphanage for 11 years, experiencing both my childhood and adolescence (the most beautiful period of my life) in a place that helped mold me into a positive person. After graduating from 12th grade in 2019, I was honored to receive the Linda Norgrove Foundation (LNF) scholarship to study medicine in Kabul, a dream I had cherished since childhood. In 2020, I began my medical studies in Kabul. I loved going to university, enjoying every moment while studying hard to achieve my dream. However, in 2021, when the Taliban took over Afghanistan, schools and universities were closed, and girls were denied the right to education.

Despite this hardship, I never gave up and remained hopeful. After a year, I successfully passed the exams and interviews for the LNF scholarship again, which allowed me to travel to the UK and continue pursuing my education and dreams. This new journey has been a turning point in my life, and I am deeply grateful to all those who have supported me along the way. As I embark on this journey in Scotland, my goal is to become an intelligent and compassionate doctor. I want to save the lives of those in need through my work. No matter where I am, I am committed to helping others become strong.





# Maryam Rezaie

My name is Maryam Rezaei, and I am the daughter of Abdullah Rezaei. I was born in 2002 in Kabkan village, located in the Yakawlang district of Bamyan province. I come from a family of eight, which includes my father, mother, three sisters, and three brothers. My father is a carpenter and owns a carpentry shop in the Yakawlang (Nayak) district center, which is our primary source of livelihood. Like many rural women in Afghanistan, my mother is occupied with household chores.

Although my father studied only up to the fifth grade, he has a strong passion for education. He consistently encourages and supports my siblings and me in our studies. I began my education in the second grade, based on a promotion exam, at Sarqol Girls' High School, established by the Shuhada Organization in 2004. Throughout my twelve years of schooling, I maintained top grades from the third to the twelfth grade, and in 2021, I graduated with a percentage of 97.6%.

During my time in school, I was active in the community as well. From the seventh to the twelfth grade, I worked as a local teacher in literacy courses and children's centers organized by NGOs. This work also provided some financial support to my family.

However, my graduation coincided with a significant political change in the country. The republican system collapsed, and the Taliban government (the Islamic Emirate of Afghanistan) came to power. Despite the challenges, I was determined to prepare for the Kankor exam. I traveled from Yakawlang to the center of Bamyan and enrolled in a Kankor preparation course.

After about four months of preparation, I was informed by the head of my school that the Shuhada Organization was conducting a competitive exam for second-grade graduates, with a scholarship awarded to the winner. I took the exam and was fortunate to succeed, earning a scholarship that led me to Khatam al-Nabiyyin University in Kabul. I enrolled in a bachelor's degree program in midwifery, but my studies were interrupted when universities were closed to girls on the orders of the Islamic Emirate of Afghanistan.

I returned home and waited for universities to reopen. Approximately eight months later, the Shuhada Organization, with the support of its donor, the Comitato Arghosha Faraway School (CAFS), explored alternative options and introduced us to the Farabi Institute of Health Sciences. I enrolled in the institute and simultaneously began an English language course at the Star Educational Center.

During this period, I actively sought scholarships to continue my studies after completing the institute. My efforts paid off when I secured a scholarship at the Asian Women's University in Bangladesh. On December 1, 2024, I left Afghanistan for Bangladesh, where I have now been studying Public Health for about a month.



# Rahima

Rahima is the 35-year-old daughter of Mohammad Taqi, originally from the Ahangaran Valley in central Bamyan. She got married 14 years ago and now lives in Gonbad village, located in the Kalo Valley of the Shibar district in Bamyan. Rahima has three daughters and a son. Her husband is illiterate and has inherited a small piece of land from his father, which is insufficient to meet their household expenses from cultivation alone. Consequently, he is forced to work on other people's lands. The harsh environment, inadequate farming land, and climate change have made their lives increasingly difficult. Additionally, the short growing season and extremely cold weather in this region further reduce farmers' incomes. However, the area has suitable mountains and large pastures, which have facilitated sheep breeding.

This year, the Shuhada Organization, with the support of its donor HCS, distributed sheep in the area, four lambs, and four ewes for each family, all suited to the local climate. Fortunately, Rahima was one of the beneficiaries of this program. In April 2024, her family received the sheep, and they welcomed the initiative. On December 15, 2024, during the second round of vaccinations and medicine distribution, Rahima was interviewed. She expressed her happiness, noting that their economic situation had significantly improved. They now own eight sheep. Rahima stated that they had made optimal use of the wool and dairy products and emphasized that the implementation of this project has been very beneficial for the community. She also mentioned that continuing similar programs would greatly benefit the people in the area.





# Attachments

Completed and Ongoing list of projects in 2024					
No	Project Description	Sector	Donor	Province	Status
<b>A</b>	<b>Livelihood and Economic Empowerment</b>				
1	Sheep distribution project in Waras, Kahmard, and Shibar Districts of Bamyan province	Livelihood	HCS	Bamyan	Ongoing
<b>B</b>	<b>Humanitarian Aid</b>				
1	Humanitarian Aid for Extremely Vulnerable Afghan Families	Humanitarian Aid	HCS	Baghlan	Completed
<b>C</b>	<b>Child Protection</b>				
1	Samar Boys and Girls Orphanages in Bamyan Center	Child Protection	HCS	Bamyan	Ongoing
2	Samar Boys Orphanage in Jaghori	Child Protection	HCS	Ghazni	Ongoing
3	Samar Girls Orphanage in Jaghori	Child Protection	HCS	Ghazni	Ongoing
<b>D</b>	<b>Education</b>				
1	Scholarship Program for girls in midwifery	Higher Education	CAFS	Kabul	Ongoing
2	Facilitation of the Construction of the Dasht-e-Safid Girls' Secondary School Building in the Kahmard District	Education	CAFS	Bamyan	Completed
3	Provision of Drinking Water for Lailor School in Yakawlang District	Education	CAFS	Bamyan	Completed
<b>E</b>	<b>Health Facilities</b>				
1	Shuhada District Hospital in Jaghori	Health	HCS	Ghazni	Ongoing
2	Kamatti Health Sub-Center in Bamyan Center	Health	HCS	Bamyan	Ongoing
3	Golistan Health Sub-Center in Bamyan Center	Health	HCS	Bamyan	Ongoing
4	Tagab Barg Health Sub-Center in Punjab District	Health	HCS	Bamyan	Ongoing
5	Mesh Health Sub-Center in Mesh Village of Nili City	Health	HCS	Daikundi	Ongoing
6	Poshtroq Health Sub-Center in Khidir District	Health	HCS	Daikundi	Ongoing
7	Chochan Health Sub-Center in Shahrستان District	Health	HCS	Daikundi	Ongoing
8	Char Aspan Health Sub-Center in Shahrستان District	Health	HCS	Daikundi	Ongoing
9	korga Health Sub-Center in Ashtarlai Daikundi	Health	HCS	Daikundi	Ongoing
10	Bed Health Sub-Center in Nahor District	Health	HCS	Ghazni	Ongoing
11	Female Health Training	Health	Partners Relief & Development	Bamyan, Ghazni, and Daikundi	Ongoing

SO's Donors in 2024		
Organizational Donors		
1	Help Committee Schaffhausen (HCS)	Switzerland
2	Comitato Arghosha Faraway School (CAFS)	Italy
3	Partners Relief & Development	U.S.A

**SHUHADA ORGANIZATION  
STATEMENT OF INCOME AND EXPENDITURE  
FOR THE YEAR ENDED DECEMBER 31, 2024**

	NOTE	2024 USD	2023 USD
<b><u>INCOME</u></b>			
Grants from donors	10	1,064,697.88	1,110,971.75
Other income		-	18,480.52
Other donations		-	-
		<u>1,064,697.88</u>	<u>1,129,452.27</u>
<b><u>EXPENDITURES</u></b>			
Project cost	11	1,060,969.15	1,070,805.48
Administrative cost		67,438.54	48,460.61
Financial and other charges		(1,820.46)	-
		<u>1,126,587.23</u>	<u>1,119,266.09</u>
<b>NET SURPLUS / (DEFICIT) FOR THE YEAR</b>		<u><u>(61,889.35)</u></u>	<u><u>10,186.18</u></u>

*The annexed notes form an integral part of these financial statements.*

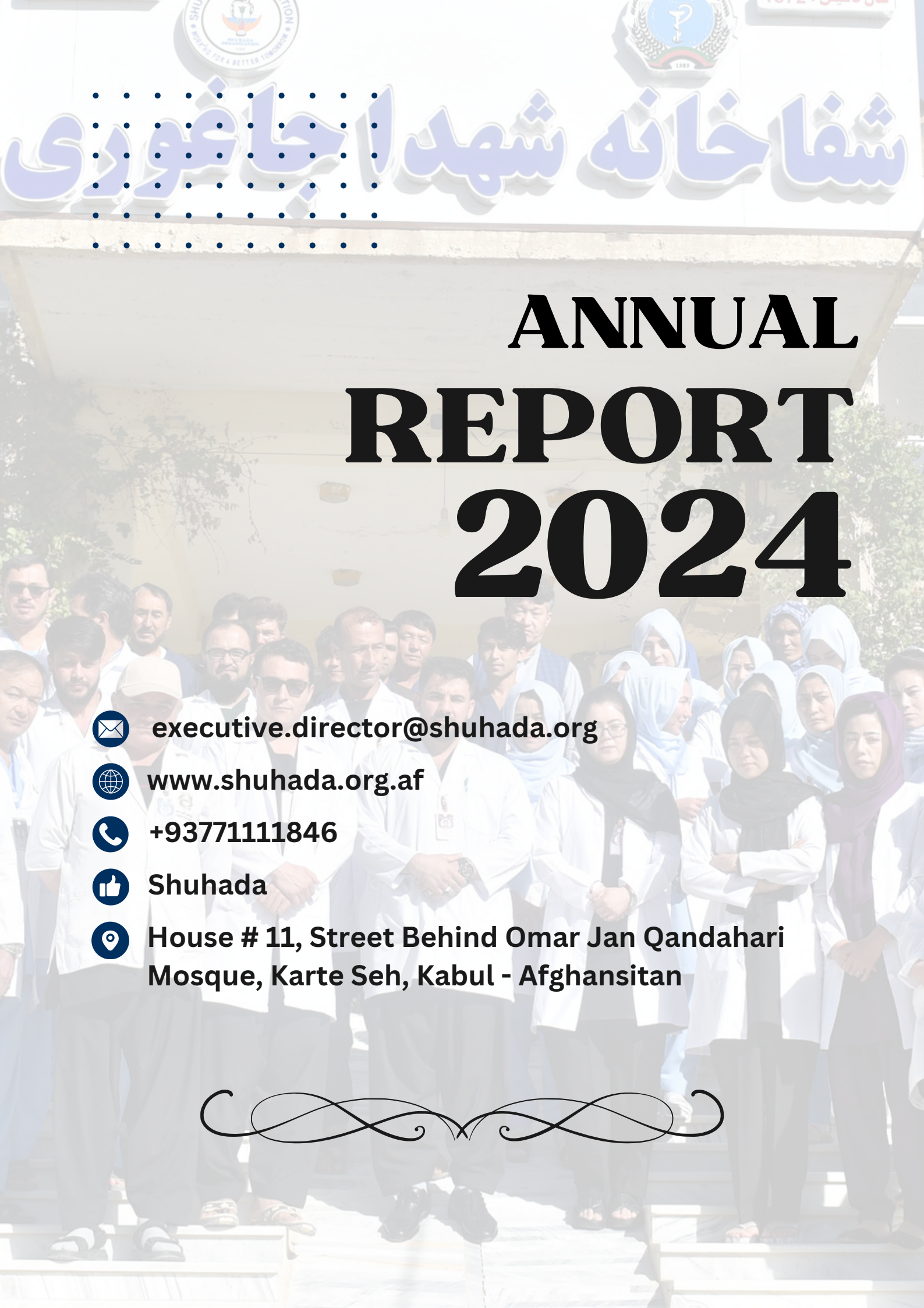
Executive Director

Finance Manager







شفا خانہ شہد اجا غوری

# ANNUAL REPORT 2024



[executive.director@shuhada.org](mailto:executive.director@shuhada.org)



[www.shuhada.org.af](http://www.shuhada.org.af)



+93771111846



Shuhada



House # 11, Street Behind Omar Jan Qandahari  
Mosque, Karte Seh, Kabul - Afghansitan

